



Molecule to Million Diverse Strategies

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CLUB FOUNDER, HOST **DR. MAHMOUD BAHGAT** LEGENDARY DIRECTOR DateTime1.10.2410:00PMTues.Tues

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Place Online Zoom

INSTRUCTOR DR. KAMAL FAYAD MARKETING CONSULTANT

157 th Marketing Club 113 th Business Club 38 th Jeddah Club

Molecule to Million Pharma Diverse Strategies

Dr Kamal Fayad



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Summary

Biography

Back to Basics

Sales, Marketing, Promotion Definitions Drug Market Push & Pull Strategy Need, Want and Demand Competitive Benchmarking Maslow's Hierarchy of Needs **Buying Decision** Market targeting Niche Market (micro-market) Product Life Cycle (PLC)

- Marketing Strategies
 P 25
 market dominance
- Product Extension & Cannibalization
- Ansoff Matrix
- Competition
- ► SWOT
- ► PESTIL
- ► 4 P's & 4C's
- ► The Six Buying Motivators
- Direct to consumer advertising (DTCA)



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Bio

HCP, **C-level** Marketing Head in **Blue-Chip** Companies, +27-year Experience, Entrepreneur, Public Speaker, Lecturer

Hospitals, Medical Laboratories
 Pharmaceuticals, Medical devices
 Cosmetics, Perfumes, and Luxury Industries





Area of Competence

- Strategic Marketing
- Digital Marketing
- Gen Ai Applications
- Digital Transformation
- IOT in Retail Marketing
- Influencer Marketing
- Social Media Marketing
- Digital PR
- Al Marketing

Anti-Allergic, Anti-Fungal, Gyn, Cardio: anti-hypertensive, Anti-Arrhythmic, Anti-Cough: mucosolvents, Anti-Psychotics: Anti- Depressants, Anti- Schizophrenia, Gastro: digestives, anti-Flatulence, Antibiotics, Herbal Medicine, Food Supplements, (Nutraceuticals: Iron supplements, Ca+Vit D, Omega 3, Ginseng, Anti-Dizziness, Multi-Vitamins, Sexual Enhancers SDD), Medical Devices, FMCG: toothpastes, Mouthwash





Postgraduate Lecturers Legend Icons

Sith Goden

Philip Kotler

Bria

Tracy

Marketing definition

Creating customer value & satisfaction.

A process by which individuals and groups obtain what they <u>need and want</u> through creating and exchanging products and value with others.

i.e. simply the delivery of customer satisfaction at a profit.





Sales Definition

A number of activities designed to promote customer **purchase** of a <u>product or service</u>. Sales can be done in person or over the phone, through e-mail or other communication media.





Promotion definition

► To encourage the existence or progress of an object, including a product, service, an idea or an organization. Promotion increases sales Two major objectives of any promotion program: 1. Information (awareness). 2. Persuasion.





The Market

The **activity**, set of institutions, and **processes** for creating, communicating, delivering, and exchanging **offerings** that have **value** for customers, partners and society at large.

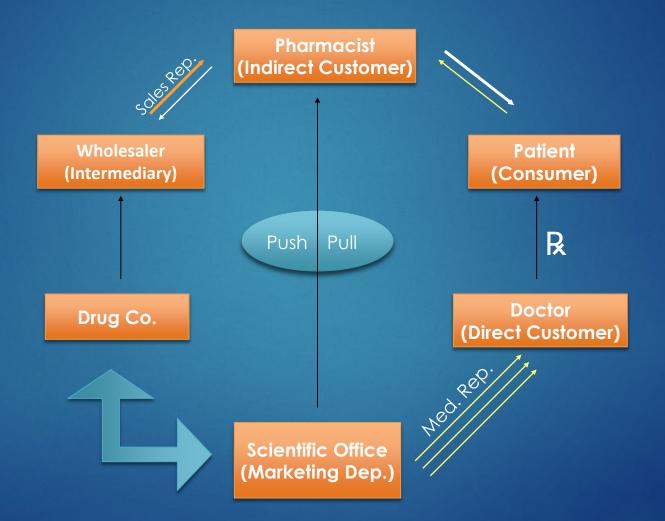








Drug Sales Cycle







What are consumer's needs, wants and demands?

Needs

A state of **felt deprivation** for basic items such as food, clothing and complex needs







Wants

A form that a human need takes as shaped by culture and individual personality











Human wants to specific brand backed by buying power.







ABC Needs in any medicine

Ethical doctor needs:

A. High Efficacy.
B. High Safety.
C. Wigh Conversions

c. High Convenience.





Competitive Benchmarking

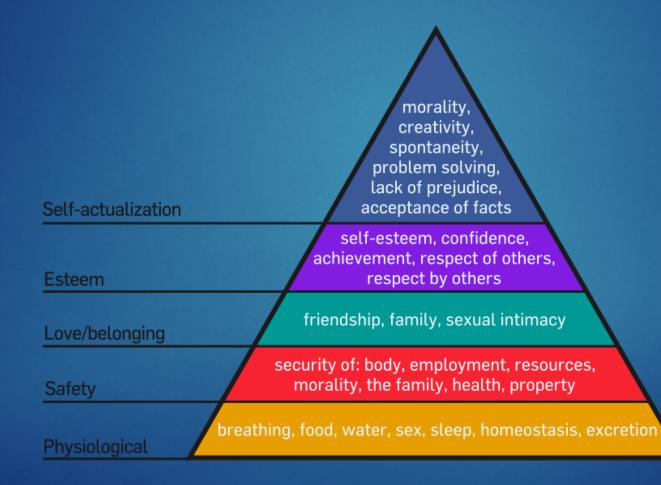
Importance		Product/service	Performance					
Doctor	Patient	Benefit	Poor	S	atisfa	ctory		good
Н	-	Co. services		Ľ			С	F
Μ	Μ	Efficacy					LΤ	CF
Н	Н	<u>ttt</u> Nasal Obstr.	L	ТС				F
-	Μ	Economical	L	F			т	C
Н	Н	Convenience			LF			TC
н	Н	Fast onset					СТ	L
Μ	Μ	Non-Sedating				ТС		FL
L	L	High Safety		F	С	Т		L

Livostin nasal spray (Janssen-Cilag). Fluxinase nasal spray (GSK) : corticosteroids. Claritine tablets (American Schering Plough) : non sedating antihistamine. Telfast tablets (Avantis) : non sedating antihistamine.





Maslow's Hierarchy of Needs (Theory of Human Motivation)



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How do customers choose among products or services?

Customer value: value gained from owning a product and costs of obtaining the product. (benefits/costs) or (what you get / what you give).

Customer satisfaction: the products performance in delivery value relative to the buyer's expectations (value delivered/expectations).





Buying & Selling functions

Buying function: looking for and evaluating goods or services.

Selling function: involves promoting the product, and it includes the use of personal selling, detail aid or other direct and mass selling methods.





Decision Making Unit (DMU)

Buying Center (team/committee)

Initiator: request to purchase or recognizes the problem.

- Gatekeeper: control the flow of information into and out of the company and buying center.
- Decider: the actual purchase decision, don't have or need formal authority but have sufficient weight.
- Influencer: contributes specifications, evaluates and recommends which supplier.
- Purchasing Manager: selects the suppliers and manages the buying.



Market targeting

Target Segment depends on:

The market attractiveness: size, growth, price sensitivity and costs.

The competitive dynamics.
 The strength of the strategic advantage.





Niche Market (micromarket)

- A small specific and well defined segment.
- Created by identifying needs that are not addressed by other firms.
 - e.g. oncology, autoimmune, anti-flue vaccines





Niche Markets

Small	Very specific needs, wants & requirements	Competition limited/non- existent
Current products/services not satisfying needs	Too small to attract competitors	Barriers to Entry Innovation Technological Investment
Premium price Demand steady Price Inelastic	Sales efforts specifically targeted	Attractive to small companies

Examples: Treatments for rare diseases, gene/cell therapies



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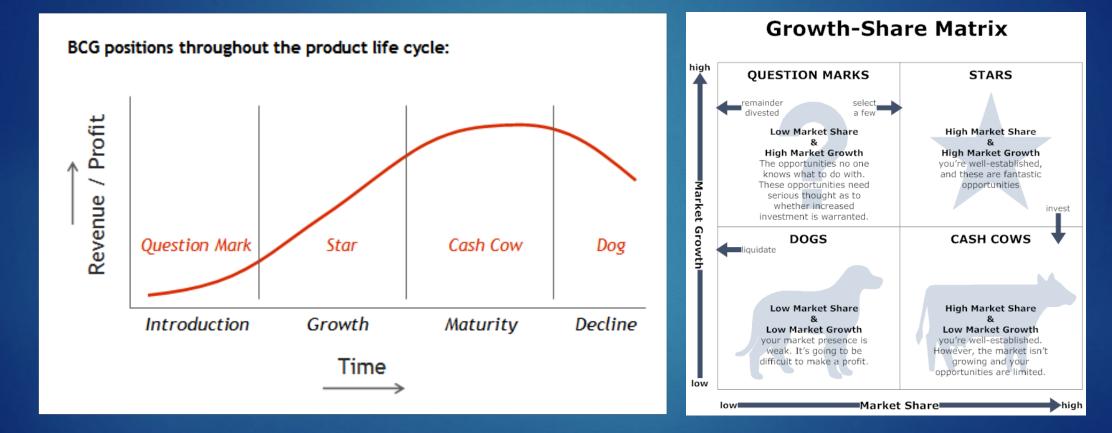
Product Life Cycle (PLC)

- 1. Introduction.
- 2. Growth.
- 3. Maturity.
- 4. Decline





Product Life Cycle & BCG matrix





Marketing Strategies

A process that can allow an organization to concentrate its resources on the optimal opportunities with the goals.

(increasing sales and achieving a sustainable competitive advantage)

There are several different ways of analyzing the various marketing strategies.





Marketing strategy (cont.)

Involves careful and precise scanning of the internal and external environments.

Internal environmental factors include the marketing mix and marketing mix ..

External environmental factors include customer analysis...





Marketing strategy (cont.)

When environmental scan is complete, a strategic plan can be constructed.

to identify business alternatives, establish challenging goals, determine the optimal marketing mix to attain these goals, and detail implementation.

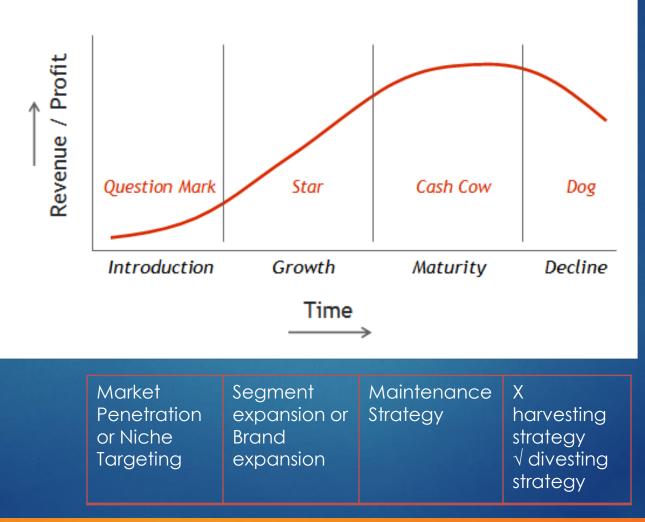
A final step in developing a marketing strategy is to create a plan to monitor progress.





Marketing Strategies based on PLC.

BCG positions throughout the product life cycle:



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Marketing Strategies based on market dominance

Leader
Challenger
Follower
Nicher





Brand extension (stretching)

Marketing strategy in which a firm marketing a product with a well-developed image uses the same brand name in a different product category.

e.g. Panadol's, Strepsil's ..





Cannibalization

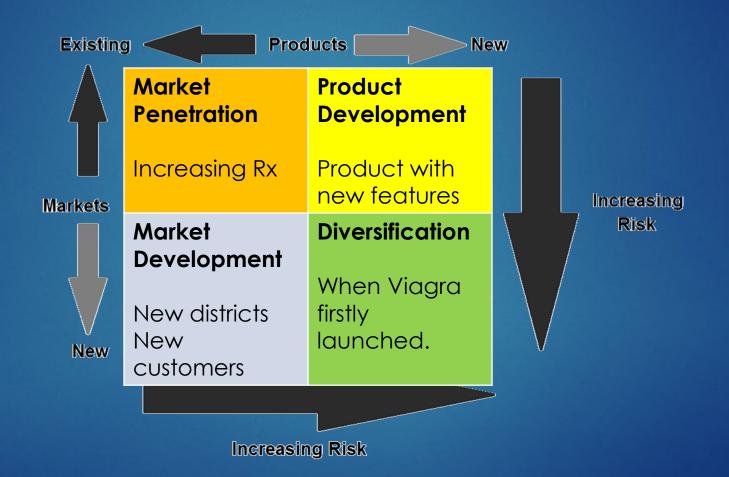
Refers to a reduction in sales volume, sales revenue, or market share of one product as a result of the introduction of a new product by the same producer.

e.g. low sales volume of normal Panadol, compared to Panadol Extra.





Ansoff Matrix





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Competition

Includes all of the actual or potential rival offerings and substitutes that a buyer might consider.





SWOT Analysis

- A framework to develop overall corporate marketing or product strategies.
- For integrating and crossanalyzing data collected in the market audit, situation audit and product positioning.
- The objective is "planning" what to do.



SWOT Analysis

SW: Strengths and Weaknesses of a company or product (internal factors controllable by the company). ▶ OT: Opportunities & threats (in the market/environment) are external factors which are uncontrollable by the organization.





SWOT Analysis

designed to help produce :

- ► The optimum segment to attack.
- The positioning 'promotional message" to communicate.
- ► The strategy that will bring success .
- Tactical objectives and their priority.
- ► A tactical plan.
- ► Final check .





Opportunities and threats

Market segment and CompetitionEnvironment





List of Opportunities

In the market segment :

Large segment size.
High growth rate.
High level of customer interest.
High degree of acceptance.
Many new customers.
Low level of price sensitivity





List of Opportunities

In the environment

- Few government regulations
- ► Little negative public opinion.
- Growth economy.
- Competition: few competitors
 - Weak selling power
 - -no new products
 - -little promotion activity





Examples of strengths

In The product.

- Highly effective product
- ► Very reliable.
- Convenient packaging
- Acceptable pricing.
- Excellent technically
- High market segment share
- Good trade mark.
- Excellent delivery



Examples of strengths

In The Company:

- Large size
- Excellent reputation
- Adequate promotion budgets --Productive R&D.
- Well-motivated sales force
- Effective sales force
- Well-trained sales force
- Excellent distribution
- Excellent back-up information





SWOT

Strengths	Weaknesses
<u>Product</u> : 1. Fast onset of action: Major strength. 2. Safety: Minor Strength	Price: 1.Expensive: Minor weakness Product:
 3. Highly Profitable. <u>Promotion</u> 3.Sales force effectiveness: Major strength 4.Reputation: Major strength 	 2.Efficacy with nasal obst.: Neutral performance 3.Inconvenience: Minor weakness Marketing: 4.Service quality: Major weakness
Personnel: 5.Dedicated representatives: Major Strength	5.Market Share: Major weakness
Opportunities Matrix	Threats Matrix

I Attractiveness	Market Penetration: Tender business Competitors side-effect	Mkt penetration: - Insurance. - New Prospects	l Seriousness +	Generics	 Local steroids orientat<u>n.</u> Competitors services. Rumors on the efficacy
	+	Niche markets: Hurghada, Sharm, Areesh			1.New Competitor attack: 2.Well-established drugs
	- Probability	+		-	Probability +



External forces affecting marketing of products

P.E.S.T.

- Political
- Economical
- Social
- ► Technological environments.





Political

► Politics..

- Governmental Decisions: flu vaccine, medical insurance...
- ► Occupation..
- Legislations: FDA
- Policies: psychological medicines, red Rx.





Economical

Nationally: annual income, welfare, country inflation...

Globally: Dollar price, gold price, raw material price, global inflation ...





Social

Society forces as family, friends, media affect our attitudes, interests, opinions, what we buy, how we behave.

If a change in structure of a population happens, this will affect the supply and demand of goods and services. e.g. marriage rate, population growth rate...





Technological

Internet and electronic government.

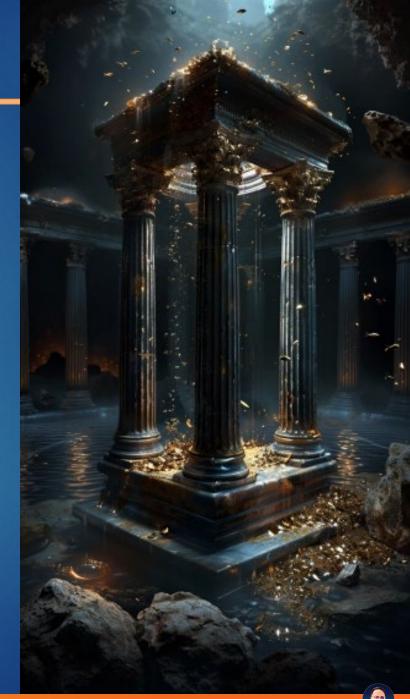
- R&D departments are pressured to develop up to date technology products.
- High technology investigational devices.
- Digital advertising.





Product, Price, Place, Promotion Process, Personnel, Physical Evidence

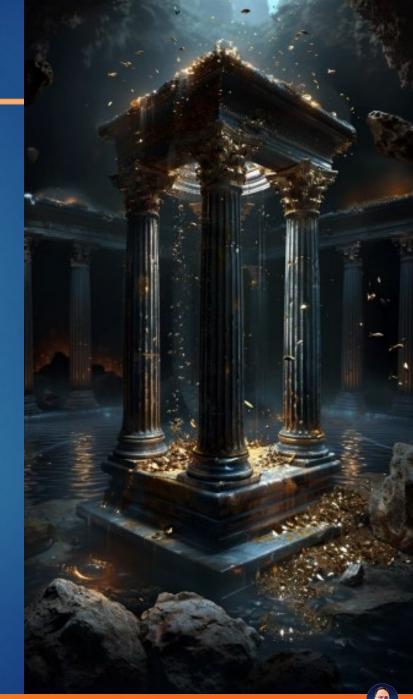
These are controllable variables which must be managed carefully to meet the needs of the target group.





4 P's vs. 4 C's

▶ Product → Customer
▶ Price → Cost
▶ Place → Convenience
▶ Promotion → Communication





Product Strategies

► Features/benefits.

Positioning.
 Differential advantages.





Product viewed

Level 1 Core product.

Level 2 Actual product: e.g. add benefits to compete).

Level 3 Augmented product: additional non-tangible benefits e.g. warranties, delivery, after sale services.





Product Decisions

Design

Quality

► Branding

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It costs to produce, design, distribute and promote a product.

Pricing is difficult and must reflect the supply & demand relationship.





Take into account

Fixed and variable costs.
Competition.
Company objectives and credo.
Proposed positioning strategies.
Target group & willingness to pay.





Pricing Strategies

Depends on company's objectives

1-Penetration pricing 2-Skimming pricing 3- Competition pricing 4- Product line pricing 5- Bundle pricing 6-Psychological pricing 7-Premium pricing 8- Optional pricing



Place

Distribute product to user at the right place and at the right time.

► Efficiently.





Channels of Distribution

1- Direct Distribution manufacturer → consumer

2- Indirect Distribution manufacturer → wholesaler → retailer → consumer





Distribution Strategies

Intensive distribution
 e.g. all channels
 Exclusive distribution

e.g. no sub-agents

Selective distribution e.g. pharmacy chains





Promotion definition

All informational and persuasive activities by manufacturers the effect of which is to induce the prescription, supply, purchase and/or use of medicinal products.

WHO





Promotional objectives

- ► To inform
- To persuade
- * Rational decision making
- * Promotion is usually performed by well-trained "Medical representatives" or "Detail-men".





Advertising

Any form of communication using any form of mass media or a controlled message in purchased time or space.

▶ It is non-personal and paid.





Advertising

Advertising helps to change the health habits of people they consult their doctors more.

Advertising in medical journals remains the primary source of **doctor**'s up-todate information.





Advertising

They say that even breakthrough drugs without advertising may fail!

A new product is new only once! The first 6 months of a product's life are very determining to its success.





Forms of advertising

- Journals
- Direct mail & e-mail
- Bill boards
- Newspapers
- ► TV
- Radio
- Sales people
- Newsletters
- Directories & reference books (PDR)
- Electronics (video material, internet)
- Word of mouth.





Driving forces for advertising

Competition

Short patent period

Strong Generics





AIDA

- ► Attention: grab attention
- Interest: hold through promotional features
- **Desire:** make desirable
- Action: purchase action





Public Relations

Developing positive relationships with the public.

e.g. PR advertorials in newspapers and medical studies sponsored by pharmaceutical companies...





Sales Promotion

- ► Hajj offer.
- **End of the year offer.**
- **Bonus.**
- Special discount.
- ▶ 1+1 free.





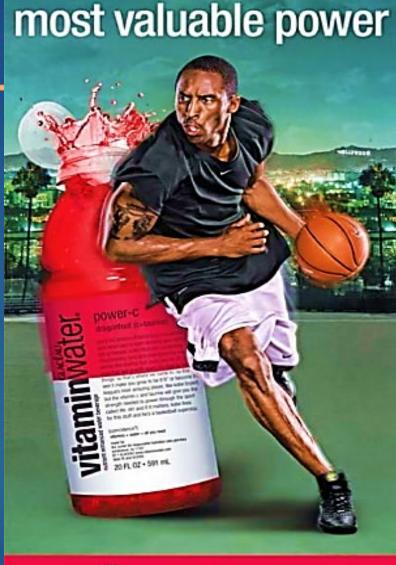
The Six Buying Motivators

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1. Making a gain

Buying to <u>increase</u> yield, power, health or money return.



3 championships... and counting
 1.845 bottles of vitaminwater... and chugging
 1 myp award... and long overdue





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2. Fear of Loss

Buying to protect from damage or loss.



THERE IS A WAY OUT.

Champix can help you find your way out of smoking. In fact, it can increase your chance of quitting by around four times'. That's why over 40,000 kiwis used Champix last year to try and quit smoking. To find out if Champix is right for you, talk to your doctor or visit **champix.co.nz**.





If the some shower that by each of a 12-week Champio programme, you're four times more likely to have out that in fyou'r taban no madcatan.
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Buying because of enjoyment



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🖓 Bayer

Bayer

4- Avoidance of pain

Buying because it will remove physical or mental pain.





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The joy of movem



Buying because of inner feelings of wanting the best.



YOURSELF

"GeloMyrtol forte" — relieves the symptoms of sinusitis and bronchitis

*

GeloMyrtol®

300 mg skrandyje neirios minkštosios kapsulės Išgrynintų eukaliptų, saldžiųjų apelsinų, mirtų ir citrinų eterio aliejų mišinio (86.32-11)) disti

forte

6- Social Approval

Buying because of the influences or reactions of others.





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Direct to consumer advertising (DTCA)

Used mainly for a group of drugs called: Life style drugs.

"Educate and sell at the same time"

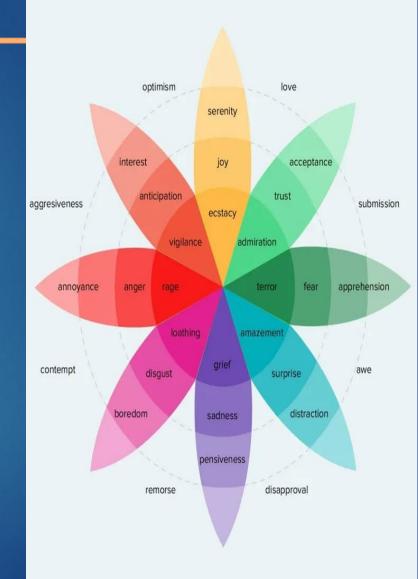
"A new product is new only once".





Powerful Emotional Factors

- Value of one's health or loved ones.
- ► Fear of death.
- ► Fear of disability.
- Responsibility of taking care of one's health and that of loved ones.
- Self consciousness and vanity.
- ► Shame.
- Vulnerability of people who are aging, ailing.





DTC and doctors

DTC ads are claimed not to interfere with doctor / patient relationship and to enhance their communication with them.







DTC and doctors

But it may pressure some weak doctors

25% people who visited doctors after a DTC received a new diagnosis of a condition.





Disease awareness campaigns

- Educate patients about a disease
- Increase visits to doctors
- Eventually increase sales
- Urged by governments other wise, many patients will continue using wrong medications, high expenses, risk of side effects, days missed of work and increase health care on country.











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